TAKING THE INITIATIVE	1	2	3	4	5	6	7	8
TAKE RESPONSIBILITY	I can carry out the tasks I am given responsibly.	I am comfortable in taking responsibility in shared activities.	I can take individual and group responsibility to carry out simple tasks in value creating activities.	I can take individual and group responsibility in value-creating activities.	I can delegate responsibility appropriately.	I can encourage others to take responsibility in value-creating activities.	I take responsibility in complex value- creating activities.	I can take responsibility in seizing new opportunities and when facing unprecedented challenges in value-creating activities.
WORK INDEPENDENTLY	I show some independence in carrying out tasks I am given.	I can work independently in simple value- creating activities.	I can initiate simple value-creating activities.	I am driven by the possibility of being able to initiate value-creating activities independently.	I can initiate value-creating activities alone and with others.	I can help others work independently.	I praise initiative taken by others and reward it appropriately within my team and organisation.	I praise initiative taken by others and reward it appropriately within my team and organisation.
TAKE ACTION	I can have a go at solving problems that affect my surroundings.	I show initiative in dealing with problems that affect my community.	I actively face challenges, solve problems and seize opportunities to create value.	I actively face challenges, solve problems and seize opportunities to create value.	I take action on new ideas and opportunities, which will add value to a new or existing value-creating venture.	I value others taking the initiative in solving problems and creating value.	I can encourage others to take the initiative in solving problems and creating value within my team and organisation.	I can encourage others to take the initiative in solving problems and creating value within my team and organisation.