| TAKING THE INITIATIVE | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| take responsiblity | I can carry out the tasks I am given responsibly. | I am comfortable in taking responsibility in shared activities. | I can take individual and group responsibility to carry out simple tasks in value creating activities. | I can take individual and group responsibility in value-creating activities. | I can delegate responsibility appropriately. | I can encourage others to take responsibility in value-creating activities. | I take responsibility in complex valuecreating activities. | I can take responsibility in seizing new opportunities and when facing unprecedented challenges in valuecreating activities. |
| WORK INDEPENDENTIY | I show some independence in carrying out tasks I am given. | I can work independently in simple value- creating activities. | I can initiate simple value-creating activities. | I am driven by the possibility of being able to initiate value-creating activities independently. | I can initiate value-creating activities alone and with others. | I can help others work independently. | I praise initiative taken by others and reward it appropriately within my team and organisation. | I praise initiative taken by others and reward it appropriately within my team and organisation. |
| take action | I can have a go at solving problems that affect my surroundings. | I show initiative in dealing with problems that affect my community. | I actively face challenges, solve problems and seize opportunities to create value. | I actively face challenges, solve problems and seize opportunities to create value. | I take action on new ideas and opportunities, which will add value to a new or existing value-creating venture. | I value others taking the initiative in solving problems and creating value. | I can encourage others to take the initiative in solving problems and creating value within my team and organisation | I can encourage others to take the initiative in solving problems and creating value within my team and organisation |

