To find out more about our approach please visit our website or call us on 01524 593318 to book a Personal Planning Sessions appointment. To help you plan for your study, we have listed below the start and end date for each module. We have also included the face to face contact dates where you are required to attend at the University. Notionally a 10-credit module means an average of around 100 learning hours studied across a 10 week period. Our modules are delivered using a blended learning approach which involves: attendance at workshops; facilitated on-line activities using Moodle; tutorials; self-study; reflection; learning and application at work as well as completing activities and assessments.

<table>
<thead>
<tr>
<th>Module Titles</th>
<th>Start Date(s)</th>
<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
</tr>
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<tbody>
<tr>
<td>Personal Learning &amp; Development (PLD)</td>
<td>17/09/2015</td>
<td>17/09/2015, 08/10/2015 am, 30/10/2015 (prof disc) 03/12/2015 am, 03/03/2016 am &amp; 14/07/2016</td>
<td>Part 1 29/10/2015 Part 2 28/07/2016</td>
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<tr>
<td></td>
<td>09/02/2016</td>
<td>09/02/2016, 01/03/2016 am, 23/03/2016 (prof disc) 26/04/2016 am, 26/07/2016 am and 06/12/2016</td>
<td>Part 1 22/03/2016 Part 2 16/12/2016</td>
</tr>
<tr>
<td></td>
<td>17/03/2016</td>
<td>17/03/2016, 07/04/2016 am, 28/04/2016 (prof disc) 02/06/2016 am, 01/09/2016 am &amp; Jan 2017 (TBC)</td>
<td>Part 1 28/04/2016 Part 2 Jan 2017</td>
</tr>
</tbody>
</table>
The following modules are only for Postgraduate Certificate/Postgraduate Diploma/Masters Professional Practice and all other Postgraduate Diploma/Masters students

<table>
<thead>
<tr>
<th>Module Titles</th>
<th>Start Date(s)</th>
<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
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<tbody>
<tr>
<td>Programme Negotiation</td>
<td>17/09/2015</td>
<td>17/09/2015, 08/10/2015 &amp; 29/10/2015 (tutorials)</td>
<td>19/11/2015</td>
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<tr>
<td></td>
<td>20/01/2016</td>
<td>20/01/2016, 10/02/2016 &amp; 02/03/2016 (tutorials)</td>
<td>23/03/2016</td>
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<tr>
<td></td>
<td>22/03/2016</td>
<td>22/03/2016, 26/04/2016 &amp; 17/05/2016 (tutorials)</td>
<td>07/06/2016</td>
</tr>
<tr>
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<td>03/05/2016</td>
<td>03/05/2016, 24/05/2016 &amp; 14/06/2016 (tutorials)</td>
<td>05/07/2016</td>
</tr>
<tr>
<td>Scoping Projects</td>
<td>15/10/2015</td>
<td>15/10/2015, 05/11/2015 &amp; 26/11/2015 (tutorials)</td>
<td>17/12/2015</td>
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<tr>
<td></td>
<td>06/01/2016</td>
<td>06/01/2016, 27/01/2016 &amp; 17/02/2016 (tutorials)</td>
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<tr>
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<td>04/05/2016</td>
<td>04/05/2016, 25/05/2016 &amp; 15/06/2016 (tutorials)</td>
<td>06/07/2016</td>
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<tr>
<td>Gathering Data</td>
<td>13/10/2015</td>
<td>13/10/2015</td>
<td>15/12/2015</td>
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<tr>
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<td>12/01/2016</td>
<td>12/01/2016 &amp; 25/01/2016 (tutorials)</td>
<td>15/03/2016</td>
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<tr>
<td></td>
<td>10/05/2016</td>
<td>10/05/2016 &amp; 30/05/2016 (tutorials)</td>
<td>12/07/2016</td>
</tr>
<tr>
<td>Analysing and Using Data</td>
<td>21/10/2015</td>
<td>21/10/2015 &amp; 02/11/2015 (tutorials)</td>
<td>16/12/2015</td>
</tr>
<tr>
<td></td>
<td>20/01/2016</td>
<td>20/01/2016 &amp; 01/02/2016 (tutorials)</td>
<td>23/03/2016</td>
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<tr>
<td></td>
<td>18/05/2016</td>
<td>18/05/2016 &amp; 30/05/2016 (tutorials)</td>
<td>20/07/2016</td>
</tr>
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</table>

The following modules are for Postgraduate Certificate in Medical Education students only

<table>
<thead>
<tr>
<th>Module Titles</th>
<th>Start Date(s)</th>
<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introduction to Medical Education</td>
<td>06/10/2015</td>
<td>06/10/2015 &amp; 13/10/2015</td>
<td>14/12/2015</td>
</tr>
<tr>
<td>Designing Effective Medical Teaching &amp; Learning Sessions</td>
<td>26/01/2016</td>
<td>26/01/2016 &amp; 09/02/2016</td>
<td>07/03/2016</td>
</tr>
<tr>
<td>Clinical Teaching Techniques</td>
<td>08/03/2016</td>
<td>08/03/2016 &amp; 22/03/2016</td>
<td>16/05/2016</td>
</tr>
<tr>
<td>Assessment Feedback and Evaluation</td>
<td>24/05/2016</td>
<td>24/05/2016 &amp; 07/06/2016</td>
<td>18/07/2016</td>
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</tbody>
</table>
The following module is open to qualified doctors holding an MBChB or equivalent. It is also a mandatory module in the Postgraduate Certificate in Medical Leadership.

<table>
<thead>
<tr>
<th>Module Titles (Medical Leadership students only)</th>
<th>Start Date(s)</th>
<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Role of Doctors in Health Service Improvement</td>
<td>16/09/2015</td>
<td>16/09/2015, 21/10/2015 &amp; 02/11/2015 (tutorials)</td>
<td>18/11/2015</td>
</tr>
<tr>
<td></td>
<td>20/04/2016</td>
<td>20/04/2016, 11/05/2016 &amp; 23/05/2016 (tutorials)</td>
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Optional Modules:

<table>
<thead>
<tr>
<th>Module Title</th>
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<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Analysing Drivers for Change</td>
<td>12/11/2015</td>
<td>03/12/2015 &amp; 14/12/2015 (tutorials)</td>
<td>14/01/2016</td>
</tr>
<tr>
<td></td>
<td>17/03/2016</td>
<td>07/04/2016 &amp; 18/04/2016 (tutorials)</td>
<td>19/05/2016</td>
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<tr>
<td>Collaborative and Team Working</td>
<td>17/09/2015</td>
<td>15/10/2015 &amp; 26/10/2015 (tutorials)</td>
<td>16/11/2015</td>
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<tr>
<td></td>
<td>21/01/2016</td>
<td>18/02/2016 &amp; 29/02/2016 (tutorials)</td>
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<tr>
<td></td>
<td>18/05/2016</td>
<td>15/06/2016 &amp; 27/06/2015 (tutorials)</td>
<td>20/07/2016</td>
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<tr>
<td>Creative thinking and Problem Solving</td>
<td>03/11/2015</td>
<td>03/11/2015, 24/11/2015 &amp; 07/12/2015 (tutorials)</td>
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<tr>
<td></td>
<td>01/03/2016</td>
<td>01/03/2016, 23/03/2016 &amp; 04/04/2016 (tutorials)</td>
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<tr>
<td>Dealing with Difficult People</td>
<td>18/02/2016</td>
<td>18/02/2016 am, 10/03/2016 am &amp; 21/03/2016 (tutorials)</td>
<td>21/04/2016</td>
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<tr>
<td></td>
<td>15/06/2016</td>
<td>15/06/2016am, 06/07/2016 am &amp; 18/07/2016 (tutorials)</td>
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<tr>
<td>Developing Emotional Intelligence</td>
<td>05/11/2015</td>
<td>19/11/2015 &amp; 30/11/2015 (tutorials)</td>
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<tr>
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<td>27/04/2016</td>
<td>11/05/2016 &amp; 23/05/2016 (tutorials)</td>
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<tr>
<td>Entrepreneurship</td>
<td>17/05/2016</td>
<td>31/05/16, 21/06/16 &amp; 05/07/16 (tutorials)</td>
<td>19/07/2016</td>
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<tr>
<td>Module Title</td>
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<td>Attendance day(s) at the University</td>
<td>Submission date(s)</td>
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<tr>
<td>Evaluating Change</td>
<td>05/08/2015</td>
<td>05/08/2015, 19/08/2015 &amp; 07/09/2015 (tutorials)</td>
<td>07/10/2015</td>
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<td></td>
<td>19/01/2016</td>
<td>19/01/2016, 09/02/2016 &amp; 22/02/2016 (tutorials)</td>
<td>22/03/2016</td>
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<tr>
<td>Evidence Based Improvement Science</td>
<td>14/10/2015</td>
<td>28/10/2015 &amp; 18/11/2015 &amp; 02/12/2015 (tutorials)</td>
<td>16/12/2015</td>
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<td></td>
<td>24/03/2016</td>
<td>07/04/2016 &amp; 28/04/2016 &amp; 12/05/2016 (tutorials)</td>
<td>26/05/2016</td>
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<tr>
<td>Introduction to Leading and Managing People</td>
<td>02/03/2016</td>
<td>02/03/2016, 23/03/2016 &amp; 04/04/2016 (tutorials)</td>
<td>04/05/2016</td>
</tr>
<tr>
<td>Introduction to Mentoring and Coaching</td>
<td>17/11/2015</td>
<td>17/11/2015, 08/12/2015 &amp; 14/12/2015 (tutorials)</td>
<td>19/01/2016</td>
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<tr>
<td></td>
<td>10/05/2016</td>
<td>10/05/2015, 31/05/2016 &amp; 13/06/2016 (tutorials)</td>
<td>12/07/2016</td>
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<tr>
<td>Leading and Managing People</td>
<td>24/11/2015</td>
<td>24/11/2015, 15/12/2015 &amp; 11/01/2016 (tutorials)</td>
<td>26/01/2016</td>
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<tr>
<td></td>
<td>08/06/2016</td>
<td>08/06/2016, 29/06/2016 &amp; 11/07/2016 (tutorials)</td>
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<tr>
<td>Leading Others Through Change</td>
<td>29/10/2015</td>
<td>19/11/2015 &amp; 30/11/2015 (tutorials)</td>
<td>07/01/2016</td>
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<td>02/06/2016</td>
<td>23/06/2016 &amp; 04/07/2016 (tutorials)</td>
<td>04/08/2016</td>
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<tr>
<td>Models for Planning Change and Improvement</td>
<td>10/09/2015</td>
<td>10/09/2015, 01/10/2015 &amp; 12/10/2015 (tutorials)</td>
<td>29/10/2015</td>
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<tr>
<td></td>
<td>21/04/2016</td>
<td>21/04/2016, 12/05/2016 &amp; 23/05/2016 (tutorials)</td>
<td>23/06/2016</td>
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<tr>
<td>Negotiating and Influencing Skills</td>
<td>18/02/2016</td>
<td>18/02/2016 pm, 10/03/2016 pm &amp; 21/03/2016 (tutorials)</td>
<td>21/04/2016</td>
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<tr>
<td></td>
<td>15/06/2016</td>
<td>15/06/2016 pm, 06/07/2016 pm &amp; 18/07/2016 (tutorials)</td>
<td>17/08/2016</td>
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</tbody>
</table>
# CETAD Module Dates

<table>
<thead>
<tr>
<th>Module Title</th>
<th>Start Date(s)</th>
<th>Attendance day(s) at the University</th>
<th>Submission date(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Planning and Controlling Projects</td>
<td>08/03/2016</td>
<td>05/04/2016 &amp; 18/04/2016 (tutorials)</td>
<td>10/05/2016</td>
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<tr>
<td></td>
<td>16/05/2016</td>
<td>13/06/2016 &amp; 27/06/2016 (tutorials)</td>
<td>18/07/2016</td>
</tr>
<tr>
<td>Principles of Project Management</td>
<td>06/10/2015</td>
<td>27/10/2015 &amp; 09/11/2015 (tutorials)</td>
<td>08/12/2015</td>
</tr>
<tr>
<td></td>
<td>02/02/2016</td>
<td>23/02/2016 &amp; 07/03/2016 (tutorials)</td>
<td>05/04/2016</td>
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<tr>
<td>Quality Improvement and Measurement in Healthcare</td>
<td>13/01/2016</td>
<td>27/01/2016, 17/02/2016 &amp; 02/03/2016 (tutorials)</td>
<td>16/03/2016</td>
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<td>16/06/2016</td>
<td>30/06/2016, 21/07/2016 &amp; 04/08/2016 (tutorials)</td>
<td>18/08/2016</td>
</tr>
<tr>
<td>Understanding Leadership and Management</td>
<td>17/09/2015</td>
<td>15/10/2015 &amp; 02/11/2015 (tutorials)</td>
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<td>Understanding Organisation Development</td>
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<td>19/11/2015 &amp; 25/01/2016 (tutorials)</td>
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<tr>
<td>Organisational Learning</td>
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<tr>
<td>Organisations: Culture, Values and Behaviour</td>
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<td>28/01/2016, 25/02/2016 &amp; 10/03/2016 (tutorials)</td>
<td>31/03/2016</td>
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<td>Organisations: Structure, Systems and Design</td>
<td>TBC</td>
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</table>

To find out more about our modules and courses
CETAD: Telephone 01524 593318, cetad@lancaster.ac.uk or visit our webpage http://www.lancaster.ac.uk/fhm/cetad/courses/modules/
The 2016/17 timetable will be released in March 2016