

**FINANCIAL REPORTING &
BUSINESS
COMMUNICATION
CONFERENCE**

3 & 4 July 2014, Bristol

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Research funded by ESRC and ICAEW

**Computer-based
Analysis of UK
Annual Report
Narratives**

ANALYSING UK ANNUAL REPORT NARRATIVES

Session outline

- Background to project on narrative reporting
- Overview of software tool for analysing textual content in UK annual reports
- Demo of software tool
- Questions
- Example of applying software tool to study strategy-related disclosures in a large sample of UK annual reports

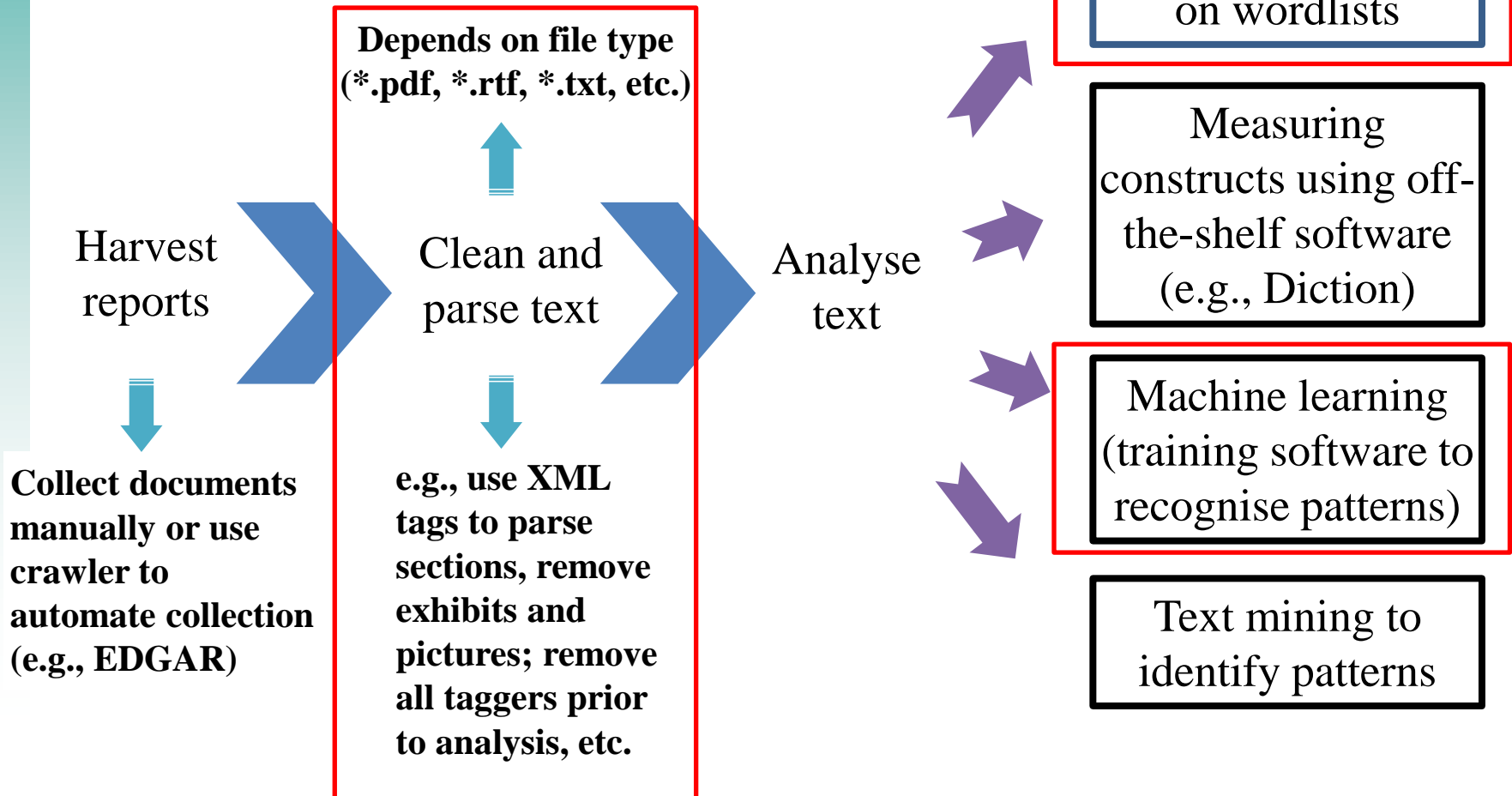
ANALYSING UK ANNUAL REPORT NARRATIVES

Background & objectives

- Part of an ESRC- and ICAEW-funded project examining the *Corporate Financial Information Environment*
 - Martin Walker, *Manchester Business School*
 - Steven Young, *Lancaster University Management School*
 - Paul Rayson, *Lancaster University School of Computing & Communications*
 - Mahmoud El-Haj, *Lancaster University School of Computing & Communications*
 - Vasiliki Athanasakou, *London School of Economics*
- Project seeks to analyse UK financial narratives, their association with financial statement information, and their informativeness for investors
- Automated, large sample analysis of UK annual report narratives represents a cornerstone of the project
 - Develop software for general use by academics

ANALYSING UK ANNUAL REPORT NARRATIVES

Analysing annual report narratives



ANALYSING UK ANNUAL REPORT NARRATIVES

Extant research

- Majority of large sample analysis of annual report narratives has been conducted on US filings (10-Ks) available via EDGAR
 - Management Discussion and Analysis (MD&A) section (Item 7)
 - Risk-related disclosures (Item 1A and Item 7A)
 - Entire 10-K filing
- Analysis of 10-K filings in EDGAR is relatively straightforward
 - Plain text files with consistent structure
 - Use HTML/XML taggers to identify section(s) and extract text

ANALYSING UK ANNUAL REPORT NARRATIVES

EDGAR 10-K format extract

PART I

- ITEM 1 Description of Business
- ITEM 1A. Risk Factor
- ITEM 1B. Unresolved Staff Comments
- ITEM 2. Description of Properties
- ITEM 3. Legal Proceedings
- ITEM 4. Mine Safety Disclosures

PART II

- ITEM 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities
- ITEM 6. Selected Financial Data
- ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations
- ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk
- ITEM 8. Financial Statements and Supplementary Data
- ITEM 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure
- ITEM 9A. Controls and Procedures
- ITEM 9B. Other Information

ANALYSING UK ANNUAL REPORT NARRATIVES

EDGAR 10-K example

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

ITEM 11. Executive Compensation

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

ITEM 13. Certain Relationships and Related Transactions, and Director Independence

ITEM 14. Principal Accounting Fees and Services

PART IV

ITEM 15. Exhibits, Financial Statement Schedules Signatures

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- Analysis of 10-K filings in EDGAR is relatively straightforward
 - Plain text files with consistent structure
 - Use HTML/XML taggers to identify section(s) and extract text
- UK annual reports pose more significant challenges to researchers
 - Normally supplied as *.pdf
 - Unstructured format → no consistent template

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool: Extraction

- Use contents page to extract text by section from digital pdf



Contents

Chairman's Statement	02
Chief Executive's Statement	05
Finance Director's Review	08
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Corporate Governance	15
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Consolidated Reconciliation of Movements in Equity	25
Company Statement of Recognised Income and Expense	25
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Corporate Information	Inside Back Cover

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual reports: Unstructured format

Contents		
IFC Financial and operating highlights	56 Consolidated income statement	101 Company cash flow statement
02 Chairman's statement	57 Consolidated balance sheet	Company statement of recognised income and expense
04 Chief executive's report	58 Consolidated cash flow statement	Company statement of changes in equity
08 Performance review	59 Reconciliation of net cash flow to movements in net debt	102 Notes to the Company financial statements
26 Corporate social responsibility report	Consolidated statement of recognised income and expense	112 Five year record
32 Board of directors and company secretary	Consolidated statement of changes in equity	113 Shareholder analysis
33 Directors' report	60 Notes to the consolidated financial statements	114 Financial calendar Company information
36 Corporate governance report	99 Independent auditors' report – Company	115 Investor information
42 Directors' remuneration report	100 Company balance sheet	116 Principal operations
54 Statement of directors' responsibilities		
55 Independent auditors' report – Group		

Financial highlights:

- > Continuing profit before taxation* up 25.3% at £50.1m (2006/07: £40.0m)
- > Profit for the period £34.5m (2006/07: loss £22.5m)
- > Adjusted EPS¹ 20.9% ahead at 7.88p (2006/07: 6.52p)
- > Strong cash management continues to drive low net debt² at £200.2m (2006/07: £174.2m)
- > Robust balance sheet – continuation of share buy-back programme in 2008/09
- > Proposed dividend up 5.9% at 4.50p (2006/07: 4.25p)

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual reports: Unstructured format (cont'd)

What's in our report

Features



Sir Ian Gibson
We are committed to making food shopping fresh, friendly and affordable.
Page 2



Dalton Philips
A clear strategy is in place that is delivering our objectives.
Page 4



Richard Pennycook
Our strong financial performance positions us well for sustainable long term growth.
Page 8



Johanna Waterous
A strong performance culture, long term shareholder value and competitive positioning remain key principles.
Page 46

Also see...

Corporate responsibility review 2011/12



Food with thought

Annual review 2011/12



Making great food affordable

Investor relations website
www.morrisons.co.uk/corporate



Directors' report and business review

Introduction

2 Chairman's statement

Business and strategy review

4 Chief Executive's business and strategy review
8 Group Finance Director's financial review
12 Our strategic objectives

Performance review

26 Key performance indicators
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70 Notes to the Group Financial statements

Company financial statements

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96 Company accounting policies
99 Notes to the Company financial statements

Investor information

108 Five year summary of results
109 Supplementary information
110 Investor relations and financial calendar

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool: Extraction

- Use contents page to extract text by section from digital pdf
- Steps in extraction process:
 - Detect contents page
 - Parse contents page
 - Detect page numbering to determine section start/end
 - Add headers as bookmarks to pdf
 - Extract text for each section
- Analyse extracted text by section and for entire document

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ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool: NLP

- In addition to performing text extraction, the tool provides a range of text analysis options:
 - Readability metrics
 - Word counts using pre-determined lists (e.g., forward looking, uncertainty, tone, etc.)
 - Word counts based on user-defined wordlists
 - Comparison with reference corpus (word, parts of speech and semantic level)
 - Concordance and collocates
 - Upload and analyse user-defined text file

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 - Upload and analyse user-defined text file
- Demo to illustrate functionality →

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool: Demo overview

- Overview (wordlists, readability metrics) and interface with WMatrix
- Uploading one or more annual reports and generating output
- Uploading and analysing with a user-defined key word list
- Uploading and analysing a user-defined text file
- Examples of further analysis in MMatrix:
 - Cloud for chairman's statement vs. standard reference corpus: word level
 - Cloud for chairman's statement vs. to standard reference corpus: semantic level
 - Cloud for chairman's statement vs. chairman's statement corpus: word level
 - Cloud for chairman's statement vs. chairman's statement corpus: semantic level
 - Concordance/collocation

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool: Developments

- Within the next month we expect the tool to offer the following:
 - Choice of different readability metrics
 - Text re-use metric to detect boilerplating and incremental changes
 - Reference corpora for:
 - Full Annual Report and Accounts
 - Chairman’s Statement
 - CEO Review/Business Review/Operating Review/Financial Review
 - Highlights
 - Corporate Governance
 - Directors’ Remuneration
 - Readability scores for all UK annual reports for the period 2003-2013
 - Method for representing key themes (e.g., strategy, risk, CSR and governance, etc.) by section

ANALYSING UK ANNUAL REPORT NARRATIVES

UK Annual report tool

Questions?

ANALYSIS OF STRATEGY-RELATED CONTENT

Application: Strategy-related disclosures

- Use tool to study strategy-related content in UK annual reports
 - Final sample comprises approx. 9,500 reports from 2003 to 2012
- Classify report content into following generic sections using synonym lists:
 - Highlights
 - Chairman's Statement
 - CEO's Review
 - Finance Director's Review
 - Other Reviews
 - Strategy and Business Model
 - Directors Report
 - Risk Report
 - CSR Report
 - Governance and Remuneration
 - Auditor's Report
 - Accounting Policies
 - Financial Statements
 - Notes to the Accounts
 - Other Statutory Information

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Application: Strategy-related disclosures

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- Procedure generates initial sample of approx. 200,000 sections
 - Removing non-core narratives and statutory financial statements yields a final sample of approx. 38,000 sections for 7,628 firm-years

ANALYSIS OF STRATEGY-RELATED CONTENT

Measuring strategic-related content

- Identify 1,156 strategic keywords and phrases from index pages of leading business strategy textbooks plus survey of strategy concept from *SMJ*
 - Porter (1985)
 - Barney & Clark (2007)
 - Rumelt (2011)
 - Magretta (2012)
 - Grant (2013)
 - Ronda-Pupol & Guerras-Martin (2012 *SMJ*)
- Disambiguation and semantic level analysis:
 - Use Bayes Rule to compute the probability that a keyword is used in the context of a discussion about strategy
 - Weight keyword occurrences by its Bayesian probability and then sum weighted keywords to produce strategic content score for each firm-year

ANALYSIS OF STRATEGY-RELATED CONTENT

18 most important words

growth

customers

development

markets

strategy/strategic

product

opportunities

profit

technology

assets

focus

risk

acquisition

activities

employees

position

demand

resources

ANALYSIS OF STRATEGY-RELATED CONTENT

Results

- Strategy-related content is sticky over time
 - Lagged strategy score explains $\approx 60\%$ of cross-sectional variation
- Strategy-related content:
 - Varies across industry and increases over time
 - Increases in firm size, MTB, financing needs, profit variability, and analysts
 - Decreases in asset growth, relative performance, past performance, and restructuring costs
- One-year change in strategy-related content is negatively related to poor past performance and industry disclosure norms
- Question: What are the consequences of providing more information on strategy?

ANALYSIS OF STRATEGY-RELATED CONTENT

Summary

- Automated large sample analysis of non-US annual reports is hampered by document format and structure
- Develop a free-to-access software tool for extracting and analysing UK annual report narratives (plus text from other sources)
 - Extracts from pdfs by section
 - Provides simple NLP metrics such as readability, word counts, etc.
 - Interfaces with MWatrix for more sophisticated linguistic analysis at parts of speech and semantic levels
- Functionality of software expected to develop significantly over coming months
- Using methods to examine a series of disclosure-related questions